## Female faculty: Why so few and why care?

Chemistry, Tulane University, New Orleans, USA, 2000



Gender issues in academia but also related to diversity more broadly



JML SEMINAR School of Architecture and the Built Environment, KTH September 23, 2021 @ZOOM

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We build our views from our experiences...

My scientific backgroui



Proteins, cancer, neurodegeneration - basic science research

**Umeå University** 

## Why do I talk about this?

- When in America, did not think much about gender inequality.
   Happy to do well in a male dominated world, feeling special
- I was foreigner (had to fight harder); but at Rice, started to 'see' more. My dean did not promote me because of kids; activities in ADVANCE program via NSF
- When back in Sweden 2008, surprised... Sweden thought to be ahead (problem solved) but inequality still existed
- Made me write my first debate article\*



So, 'family friendly' but not 'career friendly'...

The more senior I get, the more I realize the problem. I am in a position to speak up - I must do it, for younger colleauges and for my kids

\*http://www.stemwomen.net/is-the-gender-gap-solved-in-liberal-sweden/
\*\*http://www.weforum.org/

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      Iceland (0)
      —
      1

      Finland (+1)
      —
      2

      Norway (-1)
      —
      3

      New Zealand (+2)
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      Sweden (-1)
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      5

      Namibia (+6)
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      Rwanda (+2)
      —
      7

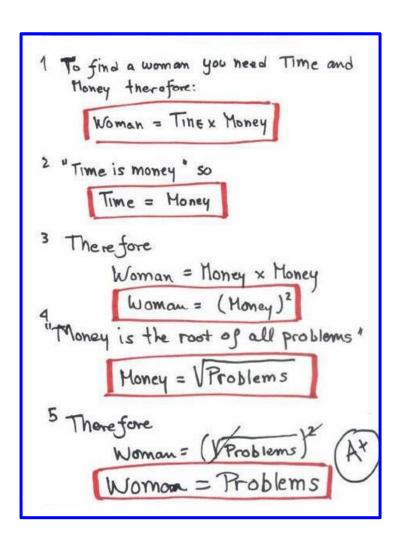
      Lithuania (+25)
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      Ireland (-2)
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      Switzerland (+8)
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2021 Global Gender Gap Top 10\*\*: USA position 30, Afghanistan last on list at position 156

## So, when you talk about...



Gender issues...
Inequality...
Promotion of women...
Sexual harassments...
Family planning, childcare etc.

There are several common responses (or, truly, resistances)!

My approach:

Identify these responses and address them with scientific evidence

We have many personal stories; important to know there are real facts too

## The most common responses

- There is no problem
   *Denial of anything wrong*
- It is a women's problem
   Nothing I can do it is biology
- Not me, done training and follow policies
   *Today, everything equal (I am fair!)*
- It is not my problem
   I do not care, does not affect me
- Too much already Complain about details

#### **Today:**

- -Show that these responses are wrong
- -Some suggestions for actions
- -What we started at Chalmers



# There is no problem

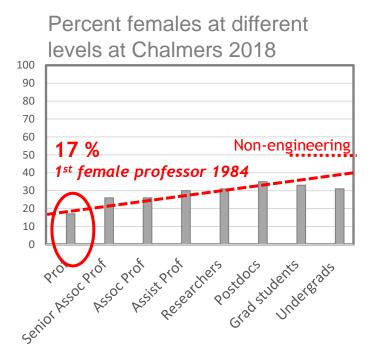




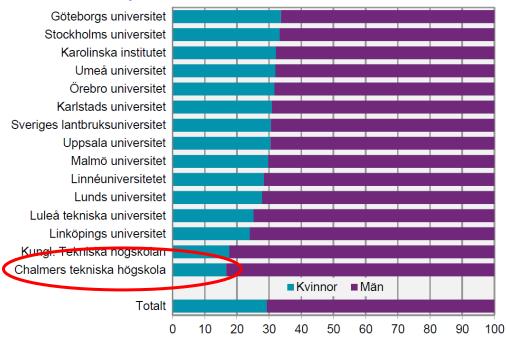
Well, there is!

## Few female faculty in Sweden

First Swedish professor: (state university) Nanna Svartz KI 1937; (private university) Sonja Kovalevsky Stockholm College 1889



#### % female professors at Swedish universities:



- The higher the rank, the fewer the women;
   17% of professors are females 32 persons (worst in Sweden)
- Average Sweden: 29% female professors

1% increase in women per year

When 25% females at top reached, progression often stops, universal trend in many professions

#### Not lack of female candidates

- University
   students have
   been fifty-fifty
   (or a bit more
   females) in
   Sweden since
   the 1970s
- Thus, men are somehow enriched in academia...

#### Students and graduates from higher education in 1985/86, 1999/2000 and 2014/15

Sex distribution (%)

	1985/86		1999/00		2014/15	
	W	M	W	М	W	М
Undergraduate and gradu	uate le	vel				
Entering higher education	58	42	58	42	57	43
Students	57	43	59	41	88	40
Graduates	66	34	60	40	63	37
Postgraduate level <sup>1)</sup>						
New doctoral students	31	69	45	55	47	53
Licentiate degree	22	78	37	63	39	61
Postgraduate degree	24	76	39	61	47	53

<sup>1</sup> Refers to calendar years 1986, 2000 and 2015





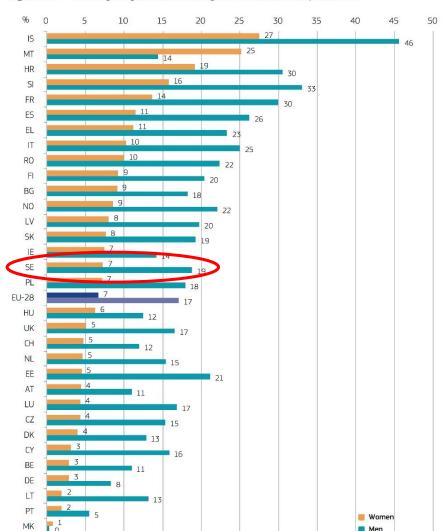


<sup>&#</sup>x27;Leaky pipeline' and 'glass ceiling'

#### ...same trend in all of Europe...



#### There is a problem!



- EU statistics: concentration women/men at highest academic position (professor) vs. countries
- Sweden is average in EU
   Around 7 % of women in academia are professors, whereas 19 % of men in academia are professors

PS. Women often more responibilities at home and also 'academic household work'...

And there is <u>pay gap</u> against women... In Sweden: 13% (10% at Chalmers)





# It is a women's problem



## OK, let us be very clear

There are variations, but as much within as between the genders

ambition intelligence e performance problem solving verbal processing

social variables

Grade point average
250
240 230 210 200 190 180 1998 2000 2002 2004 2006 2008 2010 2012 2014

NO BIOLOGICAL
DIFFERENCE IN ABILITY

CONTRARY, GIRLS DO BETTER IN SCHOOL

So what is it?

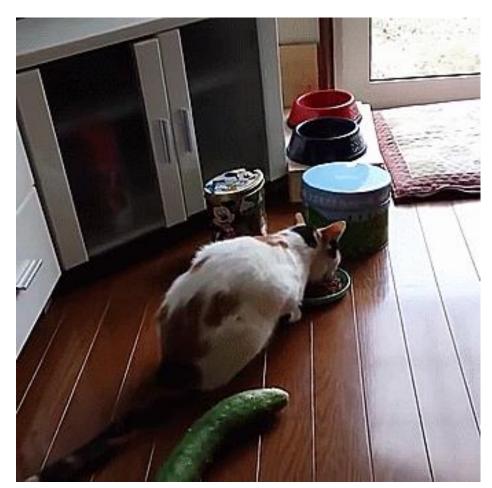
Gender similarities and differences, Annual Review of Psychology, 2014, 65, 3737 Dispelling the Myths of Gender 'ambition gap', Boston Consulting Group, 2017 Gender differences in problem solving, Journal of Psychology, 1991,125, 327 Think again: Men and women share cognitive skills, 2014, https://www.apa.org/

# Society, norms, culture! 'Unconscious/Implicit Bias'

Popular term nowadays, many universities started such training. Sounds good, but **does not work** (more than 30 minutes)

Illustrate concept with a cat and a cucumber:

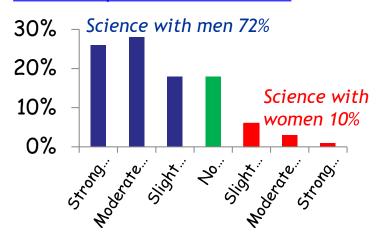
#### Jumping to conclusions...



http://gph.is/1IhKl2G

- We have built-in expectations
- Historical and cultural norms rule in society

#### Harvard implicit association test:



It is <u>not</u> a women's problem!



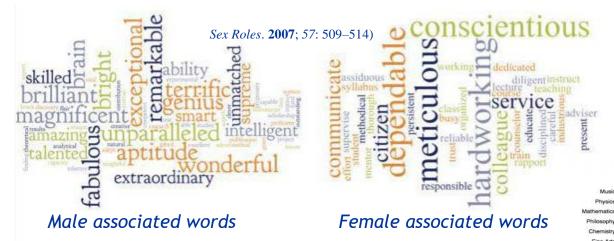
# Not me... done training and follow policies





I am fair!

## Again, skewed norms rule



Words used in recommendation letters

We would all hire the man...

Women

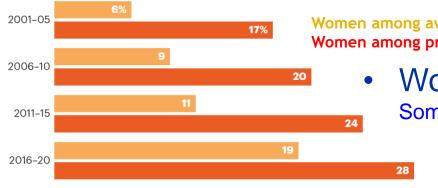
http://thinkprogress.org/education /2015/02/07/3620571/rate-my-

Men

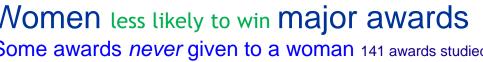
professor-sexist/

Female teachers rated lower by students for same output in all fields Female teachers often valued for looks, sexuality etc.

Important, this data often used in promotion cases...



Women among awardees Women among professors

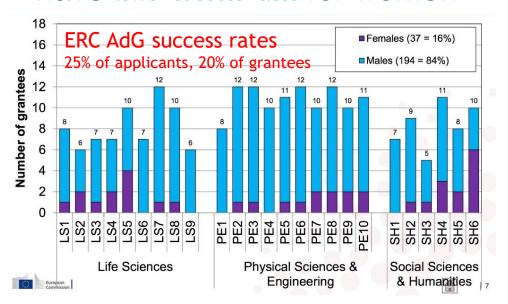


Women less likely to win major awards Some awards never given to a woman 141 awards studied

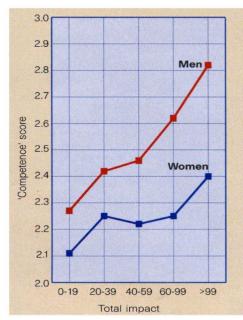
> Lokman I. Meho; The gender gap in highly prestigious international research awards, 2001–2020, Quantitative Science Studies 2021

#### Bias against women all over

- Women needed double nb. of publications to get same competence score for Swedish research council grants
  Wennerås & Wold, Nature 1997
- Many (prestigious) granting agencies have lower success rates for women

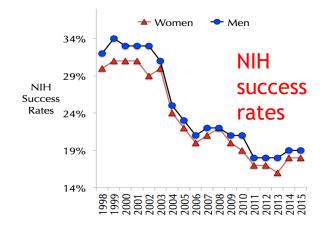


Often funding agencies make it 'too easy'
They aim for % female applicants = % females granted



Better today?

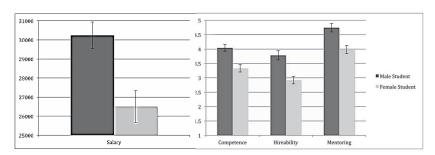
Still positive bias for men Holst and Hägg, F1000 Research 2018 Johnson and Kirk PASP, 2020

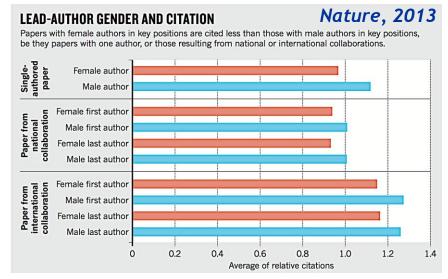


#### Bias against women all over

- Harder to get published if senior author is woman; such papers get less citations...
  - The gender gap in science: How long until women are equally represented? Plos Biology, April 19, 2018
  - Is there a gender gap in chemical sciences scholarly communication? Chem. Sci., 2020,11, 2277-2301
- John/Jennifer despite <u>same CV</u>
   John more likely to get job and offered higher salary

(Moss-Racusin et al. Handelsman, PNAS 2012)





Both men and women show bias...



Negative spiral Women disfavored in every step, they get less merits and, eventually, *leave academia* 

No, we are not fare (yet)

## It is not my problem



#### Homophily is <u>not</u> most successful

- Homophily means 'men choose men' Because women are in minority, they are tough against other women to survive
- Complicit masculinity flourish, meaning men quietly support the culture





**Richard B. Freeman** and **Wei Huang** reflect on a link between a team's ethnic mix and highly cited papers.

Nature, 2014, 513, 305.

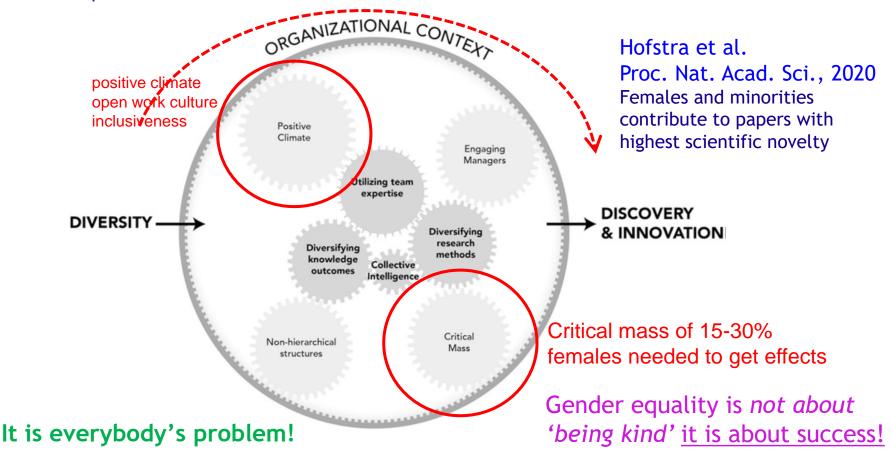
But we need women's different perspectives to solve the world's problems *The population IS diverse* 

Diverse teams publish higher impact papers and do better science! (that's what we want)

The preeminence of ethnic diversity in scientific collaboration. Nat Commun 9, 5163 (2018); The power of diversity. Nature, 558,19 (2018)

## More diversity, better science

 Diversity and gender balance give higher scientific success and improve work environment/climate for all



Schiebinger et al. *Gender diversity leads to better science, Proc. Nat. Acad. Sci.* **2017**, 114, 1740. Goshi. *By whom and when is women's expertise recognized?* Adm Sci Q **2014** 25(2):202–239 Smith-Doerr et al *How diversity matters in the US science and engineering workforce*, ESTC **2017**, 3, 139-153.

People say we nowadays have to be too politically correct, one cannot give critique anymore to women as everything will be taken as a gender issue...

#### Too much already...

I expected no gender problems in Swedish academia when I returned to a full professor position in Sweden after 10 years as faculty in the United States.

I was mistaken



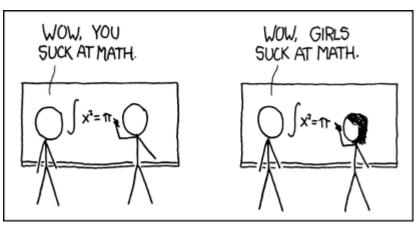
...this is picking on details, miss the big picture...

## **Everyday micro-agressions...**









 Tiny, thoughtless, offensive things that people say to women on daily basis

They build up and eventually we believe in them...

Maybe not OK anymore, but still happens...

#### Quotes from Chalmers today...

"A male professor came up to me when he found out that I was very interested in equality issues, he told me that this 'equality nonsense' is a waste of time and will never have an impact in academia."

"I was told by a male professor that there are so few women on Chalmers because women and men have different brains and that women don't want to come here because of biological differences."

"From a professor to another professor at my department (I am a PhD student): Burn out is not a real thing. Females are weaker and that is why they get burned out"

"Question aimed at me from the head of the division at a division meeting: Since you are the only woman here, what do you think about gender equality at our department?"

'Chilly climate'

This affects women's confidence... (and work environment)

#### Gender 'confidence gap'

No, not 'too much' yet

- Studies show
   WOMEN under-estimate
   their confidence MEN
   over-estimate
   confidence
- Women attribute success to others Men attribute success to self



- Easier to see confidence than competence...
- Over-confidence in men give <u>higher status</u> and <u>more benefits</u>

Fuels deleterious cycle of gender imbalance

Men apply more (women less) compared to representation in their fields to e.g., ERC Stadmark et al. Adv Geosci. 2020

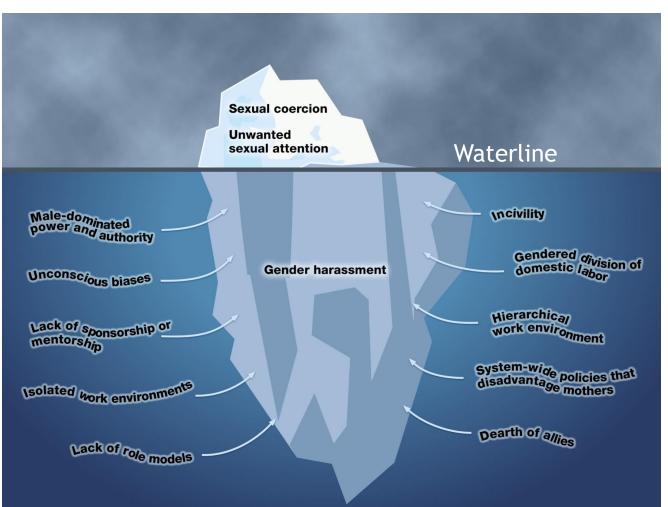


#### Possible solutions



Does everyone really want change? Many men will loose power, things will not be 'as is' – scary to some?!

## The gender harassment 'iceberg'



Over the waterline: Sexual harassment Illegal... Got attention after #metoo!

Below the surface: Micro-aggressions, comments, biases, stereotypes... Legal...

'Melt all the ice'

Policies, laws, vice-chanchellors cannot melt the ice... we all together must change the academic culture (i.e., heat the water)

## No magic bullet but many things

- Gender equality at top of strategic agenda
- Strong and active leadership in each department
- Tailored work, every department differs
- Collect data, act on it, be open with facts
- Educate everyone, become aware of bias

Combination of female recruitment/support <u>and</u> long-term actions for cultural/structural changes

Key to success is to get majority (i.e., also men) onboard, both formal and <u>informal</u> leaders

## In practice, what to consider?

- Recruitment and hiring
- Processes of promotion and tenure
- Accountability structures
- Development of institutional leaders
- Departmental climate/culture
- Visibility for women and gender issues
- Support for dual career couples
- Flexible, family-friendly work arrangements
- Faculty professional development
- Special grants to individuals
- Targeted recruitments
- Mentoring and network activities

Essential to address regardless of starting point

- Focus directed towards individuals, the culture, and/or the organisation
- Both targeted and general strategies

There are efforts out there:
ADVANCE (NSF USA), Athena Swan
(UK), SAGE (EU Horizon 2020),
SAGE (Australian academies)
...but issue is far from resolved...

Great book: *Building gender equity in the academy* Laursen and Austin, John Hopkins Press, 2020 Excellent resource with research-based advice and strategic interventions (StratEGIC) https://www.colorado.edu/eer/research-areas/women-science/strategic-toolkit

Chalmers, a technical university: 13 departments 650 base-funded faculty 9000 undergraduate students 850 PhD students Over 3000 employees

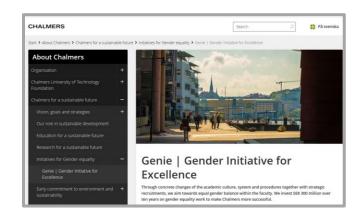


# Real efforts on the way at Chalmers?

- Late 2017, the Chalmers Foundation called for proposals to take Chalmers 'into the future'...
- This was just after Metoo started; I had brought up ideas for some time but without success...
- A seminar by Paul Walton together with local Metoo stories opened the eyes of the President...
- So, perfect timing: I proposed Genie, it got support by many others, and was selected for funding!

#### Gender Initiative for Excellence, Genie

...to increase success and excellence at Chalmers!







What makes Genie stand out:

- 1. Money 300 MSEK (30 million Euros) largest gender initiative ever in academia
- 2. Long term (10 years, 2019-2028)
- 3. Spans the whole university
- 4. Lead by faculty (me and Mary Sheeran)

#### Goals

Gender equal culture and systems; increased female faculty (40% female professors 2028; same opportunities for success, inclusiveness)

How? (KEY)

Many concrete efforts on many different levels, not 'one solution fits all'

Combine top-down and bottom-up ideas

Genie aims to catalyze action - help (but not force) the departments

## Big picture whatediere sorfæpt 2019-2021

GENIE

Leadership group Steering group Advisory board Vice chancellor

#### Measure and analyze

Gender-divided data from CTH databases, employee survey data, follow PhD student, key measures etc.

**So far:** Published 2018, 2019 2020 data (positions, sick leave, salary vs gender)

New questions in employee survey 2019, 2020, 2021 to try to measure culture Plan to assess workload, academic household work, flow of money, promotion time vs gender etc.
Collect good examples around campus and spread

Where are we now? Honest reflection

#### **Locally in departments**

Help with tailored actions (around recruitment, culture, leadership, processes etc.), money, feedback, guidance

So far: Met every dept head and talked to faculty in depts Each dept makes plan for Genie work in annual VP since 2019

2 Mkr to each dept over 5 yrs
Genie group with one Genie
rep from each dept
Toolbox list with concrete
action points
Cultural change course started
for Genie reps (5 modules)

#### **Central actions**

Various funding initiatives; support to departments for female recruitments; education, awareness etc.

So far: Guidelines for recruitment of top female faculty (2), female visitors (11); internal transfer to base-funded faculty positions (4); assistant professors (6); postdocs (15) and PhD students (3) Open call for internal projects (gender + research/teaching; 30 funded) Funding to attend gender conferences Seminars, informal meetings, mentoring, networks Support to bottom-up ideas National and international outreach and activites

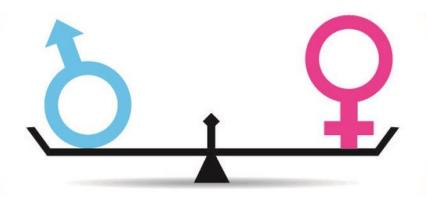
## Challenges and successes? 3 years in

#### **Challenges**

- Hard to get leaders onboard, get faculty to prioritize
- Difficult with communication
- Hindered by bigger university problems
- Want action but often hampered by bureaucracy
- Numbers not Changed (except Assist Prof)
- Management vs. academic Structure

#### Reading suggestion:

Saline, Sheeran, Wittung-Stafshede, 2021, QRB Discovery, 2, E5, doi:10.1017/grd.2021.3



#### **Successes**

- Built trust for Genie
- Improved awareness
- Increased engagement
- Hired great women to faculty
- Academic agenda in focus
- Gained visibility and reputation

#### What we all can do – now!

- Push on your leaders to act (in department, university, national agencies and scientific societies)
- Speak up when things are wrong (be the awkward one)
- Get engaged in gender topics (collect data, organize seminars/education etc.)
- Highlight, support (like men are supported) and encourage
   WOMEN (nominate for prizes, start networks, mentorships etc.)

#### Real change will take time

All small actions are important The more onboard, the easier it gets

#### Thank You!

Feel free to contact me pernilla.wittung@chalmers.se www.chalmers.se/genie